



OUTCOME REPORT

Strengthening Supply Chain Resilience Through Corporate Governance

28 April, 2026

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Programme:

Anti-Corruption Best Practices Programme

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Pearl Initiative's **Anti-Corruption Best Practices Programme** organised a webinar, titled "**Strengthening Supply Chain Resilience Through Corporate Governance**" on the **28th of April 2026**, from 2 to 3.15 PM GST.

The session highlighted insights from specialists on risk management and supply chain, including:

Moderator:

- **Abeer Albashrawi**, VP Credit Specialties, Marsh Arabia Insurance Brokerage LLC.

Panelists

- **Talal Darras, MD** – Strategic Risk Consulting Leader IMEA, Marsh McLennan
- **Rakesh Edavalath**, Senior Director - Supply Chain & Contracts, Crescent Petroleum
- **Ghaleb Tukan**, SVP - KSA Risk Consulting Leader, Marsh McLennan

The session brought together industry practitioners to examine the critical role of governance in strengthening supply chain resilience in an increasingly complex and disruption-prone global environment. The discussion highlighted a clear shift from reactive risk management to proactive, governance-led approaches, recognising that supply chain disruptions are no longer isolated operational issues but systemic risks requiring board-level oversight.

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A key theme emerging from the discussion was the evolving definition of supply chain resilience. Organisations are moving beyond efficiency-driven models towards frameworks that prioritise continuity, adaptability, and long-term sustainability. This includes the ability to anticipate disruptions, respond effectively in real time, and recover while strengthening future resilience.

Panelists emphasised the importance of embedding governance into core supply chain operations. Strong governance frameworks enable organisations to identify high-risk events, manage both known and emerging risks, and ensure that decision-making remains structured, transparent, and aligned with organisational risk appetite. The role of boards and leadership teams was highlighted as critical in elevating supply chain risks to a strategic priority and ensuring accountability across the organisation.

The discussion also underscored the growing importance of data and technology in enabling effective governance. Integrating risk data, analytics, and enterprise systems enhances visibility across supply chains, supports informed decision-making, and strengthens control mechanisms. However, gaps remain between how risks are perceived at the leadership level and how they are managed operationally, highlighting the need for stronger alignment and communication.

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The session concluded by reinforcing that supply chain resilience is a continuous governance lifecycle requiring a structured approach across three phases: preparation, response, and recovery. Organisations must strengthen oversight, define clear risk thresholds, enable agile decision-making during disruptions, and continuously recalibrate their risk management frameworks based on lessons learned.

Overall, the discussion highlighted that effective supply chain resilience is not solely an operational priority but a governance imperative, requiring sustained leadership attention, cross-functional integration, and a proactive approach to managing risk in an increasingly uncertain global landscape.